Course Outline

1. **Introduction**
   a. Agile Overview
   b. Agile Manifesto Exercise

2. **How Scrum Works**
   a. Scrum Overview
   b. Product Backlog Prioritization
   c. Product Backlog Management
   d. Story Conferencing
   e. Sprint Tracking
   f. Capacity-based Planning
   g. Daily Scrum
   h. Project Monitoring
   i. Sprint Showcase
   j. Executive Showcase
   k. Sprint Retrospective
   l. Adapt and Close

3. **Scrum and Kanban**
   a. Lean & Agile Principles
   b. Scrum Basics vs. Kanban Basics
   c. Kanban Example
   d. Kanban Metrics
   e. Value Stream Mapping
   f. Limiting WIP
   g. Scrum and Kanban Cadence
   h. Continuous Improvement
   i. Scrum & Kanban Summary
   j. Kanban Exercise

4. **User Stories**
   a. Capabilities to Stories
   b. User Story Template
   c. Well-Written Stories
5. **Story Slicing**
   a. Epics
   b. Slicing Epics
   c. Anti-Stories
   d. Ridiculously Thin-Slicing
   e. This-Slicing Points in the DW/BI Architecture
   f. Story Slicing Exercise

6. **Relative Estimating**
   b. Absolute vs. Relative Estimating
   c. T-Shirt Sizing
   d. Story Point Estimating
   e. Estimating Poker

7. **Building Project Community**
   a. The Agile Project Community
   b. Self-Managing and Self-Organizing Teams
   c. Shared Values: Team Working Agreements
   d. Honoring Commitments
   e. Visual Controls
   f. Agile Roles