Module One: Data Governance Concepts

- Defining Data Governance
 - o Governance Defined
 - Applying Governance to Data
 - o The Data-to-Value Chain
 - o Governance Through the Information Lifecycle
 - o Why Govern Data?
- Dimensions of Data Governance
 - o Aspects of Data Governance
 - o People
 - o Processes
 - o Goals
 - o What Data to Govern?
 - o Who Governs?
- Data Governance Challenges
 - o What Data to Govern?
 - o Who Governs?
 - o Getting Started
 - o Funding and Staffing
- Fostering Participation
 - o Participation and resistance
 - Awareness
 - o Perception of Value
 - o Providing Services

Module Two: Data Governance Organizations

- Positioning Data Governance in the Enterprise
 - o Connecting Business Strategy with Data Management
- Governance and Management Practices
 - o Responsibility, Authority and Accountability
 - o Decision Rights
 - o Horizontal Management in Vertical Organizations
- Data Governance Roles
 - o Governance as Teamwork
 - o Data Ownership
 - o Data Stewardship
 - o Data Custodianship



- o The Governance Team
- Stakeholders
- Data Governance Skills and Disciplines
 - o Data Architecture
 - o Data Definition
 - o Metadata Management
 - o Issue Resolution

Module Three: Data Stewardship

- Stewardship Concepts
 - o Responsibilities and Accountabilities
 - o Purpose and Results
- Stewardship Organizations
 - o Kinds of Data Stewards
 - o Stewardship and Data Domains
 - o Councils, Committees, Communications, etc.
- Stewardship Skills and Knowledge
 - o People Skills
 - o Data Skills
 - o Business Knowledge
 - o Governance Knowledge

Module Four: Data Governance Processes

- Governance and Management
 - o The Processes of Governing Data
- Data Management Processes
 - o Stewardship of Data
- Program Development Processes
 - o Policy Alignment
 - o Establishing Decision Rights
 - o Designating Accountabilities and Responsibilities
 - o Defining Goals and Measures
- Program Operation Processes
 - Stakeholder Support
 - Communication and Training
 - o Measurement and Monitoring
 - o Technology Alignment
- Program Sustaining Processes
 - o Scope and Priorities Management



- Issues Management
- Program Growth Processes
 - o Change Management
 - o Capabilities Development

Module Five: Building a Data Governance Program

- Getting Started
 - o Where to Begin?
 - o How Much Data?
 - o How Much Governance?
 - o What Do You Already Have?
 - o Top-Down or Bottom-Up?
- Planning and Preparation
 - o The Business Case
 - o Program Charter
- Building the Team
 - o Organizational Structure
 - o Participants and Roles
 - o Responsibilities and Accountabilities
 - o Communication and Coordination
- Building the Infrastructure
 - o Technology
 - o Standards
 - o Services
- Executing Governance
 - o Program Execution
 - o Planning and Executing Projects
 - Supporting Projects
 - o Day-to-Day Governance

Module Six: Evolving Data Governance

- Modernizing and Maturing Data Governance
 - o Responding to Change
 - o Maturity Models
- Cloud Data Governance
 - Changing the Data Governance Landscape
 - o Governance Considerations
- Big Data Governance
 - Big Data Sources



- Governance Considerations
- Agile Data Governance
 - o Agile Teams
 - o Agile Considerations
 - o Agile Projects and Governance Goals
 - o Governing with Agility

Module Seven: Summary and Conclusion

- Summary of Key Points
 - o A Quick Review
- References and Resources
 - o To Learn More

Appendix A: Bibliography and References

Appendix B: Tools and Templates

- Data Governance Motivations (Assessment)
- Decision Rights (Template)
- Data Stewardship Needs (Assessment)
- Data Stewardship Skills (Assessment)
- Stakeholder Census (Assessment)
- Data Governance Program Charter (Template)

